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TRUSTEES OF
PEKING UNIVERSIT

January 3, 1920

Serial #4.

President J. Leighton Stuart,
Peking University,
Peking, China.

My dear Dr. Stuart:-

I have your letters of November 12th, November 26th and December 2nd with there enclosures and the Minutes of the Executive Committee of the Managers of November 24th, the copies of your letters to Mr. H. W. Luce, to Dr. Max Farrand, to Mr. Harry W. Luce, Jr., and to Mr. Joseph Bailie and Miss Luella Miner. These all arrived in irregular order, but in time for a protracted session of the Executive Committee of the Trustees which met three times on three different days for from one to two hours and a half each time in order to complete the docket of business which had been put before it. I was very glad indeed that your letters arrived just when they did, as otherwise it would have been very difficult to secure action upon them within the time which was desirable. Let me try to take up the items in order.

In the matter of Dr. G. L. Robinson of Chicago, it was impossible to take definite action, because, no distinct proposal from Peking had reached us concerning the method of finance of Professor Robinson, either as to his outgoing or as to salary, nor could I find any letters in the file from Mr. Ogilvie to the Trustees, informing us of the negotiations which he was carrying on with Professor Robinson. We have asked Mr. H. W. Luce to get in touch with Professor Robinson and find out what proposals have been made to him and what financial arrangements may have been contemplated when the matter was raised with Professor Robinson. If there is definite information gained in this way, it is possible that the Trustees will be able to act. We should have expected to have received from you or some one else on the field, some definite statement as to the financing of Professor Robinson and cannot quite understand how you expected us to act upon so little information.

0845

Concerning Mr. Bailie. I quite believe with you that the University has an unusual opportunity to render a service to industry and to China and to the Christian cause by the development of vocational training and an Industrial Service Bureau. It must be very carefully planned and very carefully developed in order that we may make no failure which would discredit us, as it is not unusual for business men once they find a college or a church failing with a business or industrial enterprise to take the attitude, "I told you so", or "You couldn't expect them to do any different". We certainly want to make a success of everything to which we lay our hands. I notice that a committee of the Board of Managers is to prepare a definite plan which will be presented to us. I have not yet had information from the Committee or the Board of Managers as to what that plan is, nor does any record of it appear in the Minutes of the Executive Committee of the Managers of November 24th. I hope that the whole matter will be very carefully studied upon the field, because the Board of Trustees will depend very largely upon the judgment exercised there. I shall follow out your recommendations of waiting until we get that proposal from the field before we consult with Mr. Bailie.

Your meeting with the Chinese editors seems to me to have been a most successful and important function and we are as delighted as you are with the attitude shown by the Editors. I hope that we, in some way may be able to supply them with occasions for similar meetings from time to time. It may be that there is an opportunity which we can use that may interest Chinese financially in the University.

I note that you have sent pictures, or that Dr. Nort[illegible]n has sent pictures to the Interchurch World Movement. As he is working for them, that is of course, the proper thing to do, but it would be desirable for you to secure for us duplicates of all such pictures, because it is not always easy to lay ones hand on the pictures when one needs them, especially when they are connected with such a large organization as the Interchurch Publicity Department.

Furthermore, may I suggest that in sending photographs to us that, if you cannot send the negatives you sen to us the prints glossy finished, as dull finish or colored prints are very very difficult to reproduce in cuts. We have excellent facilities here for providing the right coloring if that should be desired.

The nomination of Rev. W. E. Soothill as Professor of History in the University was approved by the Trustees, with the provision that the expenses should be carried by his Missionary Society. I shall followup your letter, by writing to Mr. Soothill and to Mr. Stedford and to Mr. Hawkins as well, possibly also cabling to Mr. Soothill. I sincerely hope that this step may

0846

make it possible for him to cooperate with the London Missionary Society in developing the interest of the sponsors of the British Indemnity Fund in Peking University.

In the case of Mr. Frank A. Foster, no action was taken because we are not yet clear as to the manner in which these vocational courses are to be developed, because we have not yet been provided with adequate information concerning Mr. Foster's technical qualities; in short - because the program has not yet crystallized.

In this connection I may remark that we have had no nomination from the field of Mr. H. F. Vincent as a member of the staff of the University, although we have understood from references in your letters and from him that you contemplated some arrangement if his return to Siam should prove impossible. He has himself thought that the latter was a forgoing conclusion although he has not taken it up until very lately with the physician. I anticipate that within a couple of weeks he will report to us where he stands in this matter.

The appointment of Mr. Wheeler as secretary of the University during his stay in America has been confirmed by the Trustees.

The askings which we are presenting to the Interchurch World Movement and to the participating Boards are as follows: for land, buildings and equipment $2,066,000. It was felt by the Executive Committee that the figure which we have been using for the theological school building of $35,000. was not adequate and that item was increased to $75,000. In addition to this an asking of two millions of dollars for endowment was approved with the anticipation that the income from this endowment plus the amount for current expenses which we expect the Board to appropriate for the present year will care for the current expenses of the University exclusive of the salaries of the missionary staff. It is our thought to put the latter as far ~~apart~~ as possible upon the budgets of the Boards themselves.

In addition to these items the Executive Committee have approved as a working schedule a program of asking each Board to contribute two additional men each year for two years and one additional man each year for three years thereafter, or if not the men the support of men.

This program we are setting before the Boards on the basis of a twenty-five percent participation by each one of the Boards concerned. We did not feel that we should exert the pressure which we desired upon all the Boards, unless such a proportion was maintained, although it is recognized that some of the Boards may not be able to come up to the full figure. I think it quite likely that none of the Boards at present will be able to put in their actual financial program the amount for endowment, but we are asking them to write them into their budgets in order that these

0847

items for endowment may appear in the budget of the University in the Interchurch World Movement statement and that we may thereby have that much backing when we come to deal with foundations and individuals outside of the denominational agencies. I amy say that it is the conviction of the Executive Committee, that we can make very definite and systematic approach to some of these foundations and individuals and that a possibility of favorable consideration on their part is not a slight one. We believe that we have a proposition superior to any in the world as an opportunity for educational investment. Dr. Schell was with us at the Committee Meeting and spoke in most hearty and decisive terms concerning his conviction. Ambassador Reinsch has also said the same to us in a small luncheon with a few of the Trustees and we are expecting full cooperation from him in the approach to persons whom we are seeking to interest.

Concerning the Women's Colleges may I say first, that the Trustees have taken no action with reference to the medical college and I judge it was the intention of the Executive Committee of the Board of Managers that the action which they have taken with reference to the medical college is entirely contingent upon whether it would seem wise for the medical college to remain in Peking. I write particularly your own judgment concerning the advisability of the attachment of the Women's Medical College to the Medical school in Shantung. I feel sure that the reasons which you give are strong and compelling ones. I shall take the liberty of sending those paragraphs of your letter to Mrs Avann, the representative of the Woman's Foreign Missionary Society of the Methodist Episcopal Church upon the Board of Trustees to make provisions for putting it in the hands of others who may be interested.

The Women's Art College is in a different position of course. The Board of Trustees, through their Executive Committee have approved a basis of affiliation, a copy of which I enclose. This action refers only to the Trustees and their Committee, as it was felt that the details of adjustment concerning a Field Board of Control, in connection with the Board of Managers were not sufficiently clear to make it desirable for us to act, particularly as the action of the Executive Committee of the Board of Managers arrived too late for Miss Miner and myself to make a study of it before the meeting of the Executive Committee. You may be assured that we will put the interest of the Women's College before the Boards whom we anticipate can participate in it as strongly as we can. I have sent to Mrs Frame a copy of the askings, the advance of the college for the next five years which we shall lay before those Boards. The total is $1,020,000. This is about $250,000. in excess of the estimates of Mrs Frame received a short time ago. They were prepared by Miss Miner in consultation with Mr. Luce and Mr. Wheeler and incorporate some features which perhaps were not in Mrs Frame's mind.

I note what you say to Miss Miner concerning the possibility of a closer relationship between the Women's College and the University than was originally contemplated. We have not felt that the basis which we have approved precluded the development of coeducation, if at a later date that should seem desirable. It was, however, important that we set up the committee at once without rais-

0848

ing that question.

I sincerely hope that in any considerations for land for the University, effort be made to secure the interest of the Women's College in order that neither they nor we may be embarrassed by the failure to have enough land for the purposes of both. I think I am correct in saying, that the general feeling of the Trustees is that it is better at the beginning to have too much land than too little, especially as prices will undoubtedly begin to rise.

I note the action of the Executive Committee of the Managers emphasizing the of some clear financial basis of adjustment with the Boards controlling the Women's Colleges. The action of the Trustees up to this point is indicated by the basis of affiliation enclosed and you may be sure that they are very anxious that the matter be kept absolutely straight.

With reference to the land matter, let me say that we have carefully noted all the items in your letters and also the report of the Committee on Grounds and Buildings of November 10th. I am sending to Reinsch copies of these items because I know that his interest is very sincere and because we still hope that he will be able to help us in advancing the interest which he undertook when he was in Peking. Incidently the Trustees seem to feel that the part in the north east corner of the city to which Mr. Scull's committee referred could not possibly be big enough.

You will regret to learn of the death of Col. Henry W. Hodge, a noted engineer, who was a representative of the Presbyterian Board upon the Trustees of Peking University. The resolution adopted by the Executive Committee I am forwarding to Mr. Gleysteen with official comments upon the actions of the Executive Committee and upon the actions of the Board of Managers.

At the direction of the Executive Committee, Mr. Edward Lincoln Smith is writing to Dr. Chester, to inquire whether the Executive Committee for Foreign Missions will not continue your regular support in your present position. It is the thought of the Executive Committee that such a contribution would be a proper one and they would of course be prepared to supplement whatever Dr. Chester's committee could provide by bringing it up to the basis which has already been agreed upon.

We are setting up a separate office for Peking University Trustees in order that the correspondence with the field and the working out of the campaign may be effectively carried on. Practically all of my other work has suffered because of the extent to which I have had to work on Peking matters, for I realize the acute character of the situation.

I believe it to be highly desirable that all members of the faculty and Board of Managers of the University who have any suggestions concerning the campaign should write them at once to Mr.

0849

Wheeler in my care. Let us particularly have names of possible contributors to whom announcements and other literature may be sent and particularly people who are known already to be interested in Peking University, or in the development of education in North China. We are proposing to set up an Advisory Board, a council to consist of individuals in different parts of the country who will receive the literature of the University, be informed as to its work and give us advice and assistance in getting in touch with people who might become interested.

Your caplegram of December 28th is at hand and I believe the translation is as follows:

> " Board approves of building, letter Reginald finally altered, architect reconsidered cost, advised Barbour to remain, advised Lew Nanking for the present, further details after arrival."

Mr. Luce will take up these matters with Mr. Barbour and Mr. Lew as he has been in touch with them.

Dr. Smith reports that there is a possibility that a secretary for you has been found in California. He has raised the question as to whether provision for her support has been made in the budget for the current year. It is not clear to me whether the item for secretary under the heading Foreign Staff in the budget for this year for $1800. is for expenses connected with Mr. Gleysteen or for your secretary. Will you please inform me concerning this at your eprliest convenience, in order that we may know here upon what financial basis, the provision for your secretary rests.

It would greatly have interested you and the other members of the Board of Managers to see the energy and conviction with which the members of the Executive Committee worked upon the proposals for the needs of the University and for the campaign. Many valuable suggestions were made by different men and we shall do everything possible of course to follow it up. I was rather pleased to find that without suggestion or pressure from me they voted to continue their sessions until the docket was finished even though it involved three different meetings to accomplish that result.

I wonder whether it would not be an advantage for you to translate or have translated for us two or three of the better Chinese articles concerning Peking University which were written as the result of the meeting which you had with the newspaper men. We might be able to add some piquant touches to the literature which we shall have to prepare for the campaign.

May I express my appreication of your hearty Christmas card and my hope that the New Year may be a most satisfying and encouraging one to you, to all those who are associated with you in Peking.

With all good wishes, I am

Faithfully yours,

EMN

0850

燕京大學 盔甲廠

PEKING UNIVERSITY.
K'uei Chia Ch'ang
PEKING, CHINA.

TRUSTEES OF
PEKING UNIVERSITY
2/13/20

Answ'd 3/10/20

Office of the President

January 11, 1920.

Dr. Eric North,
150 Fifth Avenue,
New York City.

Dear Dr. North:

The enclosed memorandum may be of help to you in connection with the chart which I mailed a day or two ago. I wonder if Mr. Luce or you could send out to members of the University faculty in America a statement regarding Mr. Ogilvie's death, based upon my letter to Mr. Luce, of which you received a copy. Dr. King, Messrs. Gibb, Wheeler and Barbour and Miss Miner if she will not have left the States, will all appreciate this account. We shall send a more detailed account of him and of the funeral services in a few days.

If T. T. Lew will not have left by the time this reaches you, would you and Mr. Luce care to consider the advisability of holding him through the spring for financial work? In this event, with Ogilvie's loss, we might be able to help him so adjust his personal affairs as to be able to come to us next autumn. In view of changes in Nanking Seminary standards I do not think it would make any great difference there if he does not join them.

Very sincerely yours,

J. L. Stuart

Copy sent Mr. Luce 3 pp

JLS.LM
Copy sent to Mr. Luce.

Your 2 letters of Dec. 4 just to hand.
We have been trying to get out a catalog for College of Arts & Sciences but have had constant delays. Hope to have it from press in a few days, & shall mail you 50 copies. You will have received copies of Dr. Lowry's report.

0851

COPY

(Stuart 1/9/20)

TRUSTEES PEKING UNIVERSITY

January 16, 1920.

7/25/20

Dear Dr. Stuart,

Mr. Gordon presented your letter and we spent a pleasant evening together. Mr. Shu spent an hour here the next day.

I want to assure you that we do not consider that you are trespassing on any work of ours and that, as I stated to Mr. Chu and Mr. Gordon, we shall be very glad to cooperate in any way possible. My only feeling in the matter is that possibly there is some confusion in your minds with reference to the problems incident to a combination of experiment station, school, and business enterprise. I think possibly the three can be carried on, but it will be very advisable to consider the three in the light of their own problems.

Ten thousand mou of land, as I pointed out to Mr. Chu, represent the holdings of about 200 fairly well-to-do farmers, with a possible labor supply of four man units to each farm, or 800 labor units for the area under cultivation. In our work here, I figure that one coolie is worth about four or five students, so that to utilize students' help fully would require at least 3200 students. Of course, I know this is not your idea, but the figures are merely suggestive.

I think, too, that it would be a mistake to start with middle school students, but that the boys should be taken off the farm, of an age and size that would insure a day's work, and give these boys as much education as it would be possible to give them. After things have got going, the number of middle school graduates that could be added could be proportionately increased. As I see it, the big thing is to make the thing a success and if it is not a success commercially, it can't be considered anything that would be worth propagating on even a larger scale.

Mr. Chu is going to stop off in Nanking to see me again when he returns from Shanghai, and he will doubtless report to you any suggestions that I have, which, like these I have made to you, I know have not been asked for, but I feel constrained to make them. I think what you are doing is quite worth while, but as I said before, it will be well to understand as fully as possible all the difficulties that are involved from every angle.

Very sincerely yours,

(Signed) John H. Reisner.

My dear Dr. Stuart:

Thank you for yor copy of your letter of January 9 to Mr. Reisner. We had gone over this matter a day or so ago and Mr. Gordon was here on Wednesday on his way to America. It is very fine, I think, to cooperate with the Chinese in this way and I do not see as it will be duplicating anything that we are doing here in any respect; and I hope they are able to get a couple of first-class men. The success or failure of it depends (1) on the kind of men they get in charge, and (2) the Chinese officials or others who are in real authority, as to the amount of real leeway and liberty they give the foreigners in charge and who know how to run such work. Apparently the man who is doing this is intelligent, and knows what he is doing.

Very cordially yours,

(Signed) A. J. Bowen.

0852

Thurnell letter 1/29/20

TRUSTEES OF PEKING UNIVERSITY

2/25/20

The last days of the old year, 1919, saw a new movement of great significance begun in the churches of China, - the movement whose thrilling watchword is "China for Christ". On December 16th there met together in Shanghai for a five day conference under the auspices of the China Continuation Committee, one hundred men and women, Chinese and foreign, representatives of the different missions all over China, to discuss how to initiate and carry on this new movement.

Among the Peking delegates was the Rev. Charles Lawrence Ogilvie, Professor of Religions in the Union Theological Seminary of the Peking University. He gave one of the first speeches of the Conference, - a speech which many who heard it agreed was remarkable, and struck the key-note of the entire Conference. In the words of one who was there, "He stood before us, - an inspired prophet, - and gave to the Chinese Church his message and challenge to self-sacrifice. 'Without absolute sacrifice of self, nothing can be accomplished.' Those were his words, and they moved his hearers profoundly." He returned to Peking from the Conference on Monday, December 22nd, and the next day was taken ill with pneumonia, from which he died just one week later, on New Year's Eve. Thus did our Heavenly Father give startling emphasis to that last message.

A great hole has been torn in the ranks of the Christian forces in China by the fall of this devoted leader. The Peking Theological Seminary has suffered a great blow, in the loss of one upon whose help Dr. Leighton Stuart, the new President of the University, was counting much. Early last fall the prospects for the Seminary were so bright. Dr. Stuart had come from Nanking to take the presidency of the University and teach in the Seminary, Mr. R. E. Evans was planning to return as soon as possible to Peking after war work in France, having refused the offer of the presidency of one of the great Cambridge Colleges, Mr. Oldham was coming from Scotland, Mr. T. T. Lew from Union Seminary in New York, where he has been assistant to Professor Coe, an honor never given before to a non-graduate of Union Seminary. And Charles L. Ogilvie was returning from furlough, full of enthusiasm and longing to be at work again, having refused tempting offers to stay in America. He was eminently fitted for his work in the Seminary, and now, just as the outlook was brightest, and everything ripe for stressing theological education in China, he who was needed so supremely has been taken away. No words can better express the place he filled than the words of the minute passed after his death by the Executive Committee of the Board of Managers of Peking University.

"The remarkable combination of exceptional qualities, physical, vigor and muscular skill, mental keenness, range and brilliance, social winsomeness, and spiritual insight, depth and inspiration, which made Charles Ogilvie the man we knew and loved, fitted him in a peculiar measure for meeting the difficulties incident to these creative beginning days of the University's new life, and for reaching forward into the opportunities of its alluring future. To his students he was an example of inspiring power consecrated to the service of Christ. To his colleagues on the faculty and the Board of Managers he was a source of wise counsel, clear-sighted determination and unfailing courage and faith. We can only wonder to what exalted service in the world of unfettered spirits God has called so gifted, buoyant, and energizing a soul. We pray that his spirit, already grafted into the life of our University, may fall in rich measure upon us who must cary on without his bodily presence."

0853

Now the question comes to us all, how can his memory and his influence here in this University be perpetuated? There is one very definite and beautiful thing that can be done, and that is to erect, in connection with the new University plant, a memorial Theological Building, to be called the Charles Lawrence Ogilvie Memorial. This building would be the center for the Theological Department of the new University, and without it this vitally needed department of the University would be greatly handicapped. It is this building which we are asking you at home to give, you who loved him and who shared his enthusiasm for the advancement of Christ's kingdom in China.

The great controlling desire of his heart was to raise up young men for the Christian ministry here in China. Christian leaders, men of character, to be steadying influences in the whirlpool of political and social temptation and sin in which China is today struggling. He had a vision of what China needed most, and how to meet that need. He felt very strongly, as do others who are in the same line of work, that there ought to be at least <u>one</u> first class theological school in China. A school for college graduates, which will appeal to bright young men, a school as good as the best in America. Hitherto the ranks of Chinese preachers have been filled by non-college graduates, men who made no appeal to the educated classes. Chinese college boys choosing a profession have not been drawn into the ministry. They have had no adequate conception of what the ministry really means. All they have seen are low-grade preachers whom they think of as employees of the missionaries.

The establishment of a first class Seminary is necessary, in order to raise the ministry as a profession to a place of honor in the estimation of the educated Chinese and attract them into it. Another reason for establishing such a Seminary is the fact that there are in China today large numbers of well educated Chinese, graduates of government schools, or men trained in the Universities of America, and Europe, who are drawing splendid incomes from the government or other sources, but who with their families are absolutely out of touch with Christian work. The low grade of preaching in most of the churches has repelled rather than drawn them. But many of these men will be touched by the wide sweep of the "China for Christ" movement, and there must be churches to take them in, with highly educated pastors to teach and shepherd them.

No better opportunity could be found for the establishment of the one really fine Theological School than in connection with the new Peking University. Peking as the Capital of China is undoubtedly the natural location for the Seminary, which as a part of the University will have the advantage of the University atmosphere and administration. The Arts College of the University will also act as a feeder for the Seminary.

The architects for the new University, Murphy and Dana of New York and Shanghai, have drawn plans for a beautiful Theological Building, in connection with the University plant, in the hope that such a building could be erected. The style of architecture would be like that of all the University buildings, wholly Chinese on the outside. The University plant is to be a spacious site outside the city walls, and as it is especially desirable in Peking, the Capital, to preserve the splendid heritage of Chinese architecture, it has been decided to have the buildings in an adaptation of the native style, as exemplified in the beautiful buildings inside the "Forbidden City".

0854

The Theological Building as planned would contain six recitation rooms, three study rooms, a room for the theological library, four piano practice rooms, a studio for instruction in piano and singing, and a chapel. The chapel would be the heart of the building, a beautiful and churchly room, seating two hundred, where the spiritual life of the Seminary would have its centre. Here would probably be placed the brass tablet in memory of Charles Lawrence Ogilvie. And here in days to come men studying for the ministry would be inspired anew by the life-story of this splendid Soldier of God, who counted not his own life dear unto himself, but was faithful unto death.

The gift of this Theological Building is your great opportunity to carry on. So will the fire of his spirit be kept burning, so will the torch that he carried be held high, a light to lighten the darkness of this great heathen land.

(Written by Mrs. C.L. Ogilvie)

0855

燕京大學

PEKING UNIVERSITY

PEKING, CHINA.

TRUSTEES OF
PEKING UNIVERSITY

2/24/24

January 26, 1920.

Dr. Eric M. North,
150 Fifth Avenue,
New York City.

Dear Dr. North:

Your letters to Mr. Gleysteen and myself reporting the meeting of the Trustees of December 2nd came duly to hand, and gave great pleasure to us here. I believe there is nothing that calls for any special reply.

You will note from the minutes of a meeting of our Executive Committee of January 20th that we are going ahead with the incorporation of the Woman's College in the expectation this will be an accomplished fact before long. There are various practical advantages in working on this basis at once, but we do not want to commit ourselves to any steps that might have to be altered when the final arrangement is consummated. We also plan to await Dr. Miner's return for having some sort of a public function to announce the change of name and at the same time to secure publicity. You will have received our proposals regarding a somewhat closer relationship on the field than was at first contemplated, and we hope these will meet with the approval of the Trustees.

Mrs. Frame will be sailing from here in March and doubtless Mr. Luce and our other financial workers will be able to associate her with themselves in a comprehensive campaign.

In explanation of Action No. 12 I might say that Mr. L. M. Bocker is at present working with the Associated Mission Treasurers in Shanghai under the Presbyterian Board. He has been debating how to invest his life to best advantage. He seems to me ideally the sort of man we want has Director of our Proposed Bureau of Industry. He also has a pressing invitation from the Government Higher Normal College of this city to take the place of Mr. S. M. Dean, who has been developing industrial education with marked success. Mr. Dean has been filling this position as his way of contributing to the Christian Movement in China, and is going back after this session for a furlough made necessary by his physical condition. The invitation to Mr. Bocker carries with it quite an attractive financial offer. Mr. Dean and I have consulted about the possibility of Mr. Bocker taking this position for a year as being excellent training for our work. He needs direct contact with Chinese life and people. If our program works out my thought would be that we ask a number of Christian business men or other foreigners more or less in sympathy with our aims to be a kind of advisory committee with whom Mr. Bocker could constantly consult. This would furnish us with expert advice in various directions and would have the further advantage of bringing other Westerners into cooperation with our missionary work on common ground. I have had quite a bit of evidence that many such men

0856

would respond cordially to such an invitation. I venture to hope also that they might later be induced to carry all or at least part of the budget for maintaining this Bureau. There is an increasing desire among our Chinese friends that our missionary education be made more practical from the economic standpoint. Whenever we give evidence of planning to this end we always win approval from Chinese both in and out of the Church, and from non-missionary foreigners. My thought would be that the establishment of such a Bureau as we have in mind would be of value to our own institution also as a guide to the types of technical training which we could wisely undertake, and by furnishing vocational advice to our own students. In this connection I venture to call your attention to the leading article in the January issue of the Chinese Recorder, by the best-known Chinese physician in this country, in which he touches upon this very maddter of industrial education. The next article to this will also not be without interest as being rather typical of Chinese thinking.

Regarding Action No. 14 Mr. Davis is going to the General Conference of your Church this spring. I hope you can help to make it possible to have him visit you and meet other members of our Trustees. Such personal conference ought certainly to aid in your understanding of what his happening over here.

As to No. 15, Mr. Davis's father-in-law happens to be a shoe manufacturer and would doubtless be able to put Mr. Davis and Mr. Luce in touch with Christian men in this line of business who might undertake both the financing and the supplying of one or two technical workers in order to enable us to start a school and model factory for tanning and for manufacturing leather goods. Being near the source of hides and with Mr. Vincent already somewhat familiar with this sort of thing, it might be quite an opportunity for us to add one more vocational specialty.

We have been having a trying delay in the printing of our catalog and of the magazine, but we hope to have both of this out of the press soon and shall at once mail fifty copies of each to you as well as to Mr. Luce.

It heartens us out here to have such fine evidence of the vigorous interest you have in the University, which seems to be increasingly shared by other members of the Board. With the wide-spread dissatisfaction in Government School circles we have our day of opportunity right now.

Very sincerely yours,

J. L. Stuart

JLS;LM

Since dictating the above your cable came on the 23rd. The land question ought to be settled finally on the 30th. Shall not cable till then.

0857

燕京大學

PEKING UNIVERSITY
PEKING, CHINA.

January 26, 1920.

Mr. W. R. Wheeler,
620 W. 122nd St.,
New York City.

My dear Rex:

Such a letter as yours of December 16th gives one a whole lot of tonic stimulus. I am sorry for Changsha, but I am selfish enough to feel very happy over the thought of your continuing with us in our University, nor do I believe that you could find a greater, harder, and more worth while undertaking than the one in which we are working together. I keep writing to Luce in detail on various matters, and he is doubtless sharing these letters with you.

I am so glad that Connie continues to improve and hope she will soon be entirely well.

I note your suggestion that I come under the Methodist Board and have been giving it some thought as well as consulting with members of that and other Missions. I am willing to do any thing or be anything that will advance the interests of Peking University. As a matter of sentiment it would not be pleasant to end the connection I have with my own Church, nor am I sure that it would be wisest for the local relationships. At present I am regarded as somewhat detached from any of the constituent missions which has certain advantages. Besides, if the merging of the Presbyterian Missions Boards goes into effect, I would come under that general Board in a way which might relate me directly to one of the units of the institution. I have no doctrinal or ecclesiastical objections, and am usually not much troubled by sentiment. I fear too that this might be regarded as somewhat artificial by some people. However, let me think about it a little further, and consult with Bishop Lewis who will be here in a few days, and with some others. If, at the home end there seems any very definite opportunity to carry out your suggestion to advantage, I am willing to leave the decision to Luce and yourself.

The enclosed letter will be of interest to you. I hope you and Luce can get in touch with young Wong.

Yours for Yen Ching,

J.L.S.

JLS;IM
Enc. 1

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0858

January 26, 1920.

Rev. H. W. Luce,
514 W. 122nd Street,
New York City.

My dear Harry:

The enclosed copy will make it unnecessary for me to write you in further detail.

By working through George Davis you and Mr. Vincent may be able to get something going on the leather project. In this and the Bureau of Industry Bailie ought to be of great help.

I am sending you some photographs of objects of interest around our proposed site. It looks so hopeful that I have had these taken and forwarded so that when we cable the definite news you will have these ready for use. One set is better for reproduction, though I am sending the others also as you may have some other use to put them to account. The plot that we are trying to get is immediately south of the Temple of the Moon, west of the stone road. Any message in the future will refer to this precise location unless otherwise specified. Wolferz has an album of Peking views which he is going to have his folks in Brooklyn turn over to you as it may be that you can use some of them to advantage.

It only remains to say again that we are thinking constantly of you and Rex as you are starting up the big campaign.

Very sincerely yours,

JLS;HM

Enc.

0859

January 26, 1920.

Mr. Gladstone T. P. Wong,
2212 R Street,
Washington, D. C.

My dear Gladstone:

I shall call you by the name which you have taken as indicated in your letter of December 3rd. It was a genuine pleasure to hear from you and to know of your circumstances. I read the letter with great interest and showed it to Mr. Porter and others of our faculty who were also very glad to hear of your affairs. Mr. Porter also read the letter to our student body. It is very delightful to know that you feel that our University has been of help to you, and we are proud of your ability to go from our Sophomore class into the Junior Class of George Washington. You must be quite busy making up the studies required by entering so late in the term. I hope, however, that this will soon be over with.

Be sure to keep in touch with the better elements of American life, for there are things in our country which make us ashamed and expose young men to strong temptations. This is where a strong religious conviction and such attendance on religious meetings as time permits will be of great strength and comfort to you.

I hope that our Mr. Luce will be able to get in touch with you. He is busy raising money for the new building program which we have in mind. We hope to have about seven hundred mao of land outside of the West wall and to put up a beautiful lot of new buildings which will make our graduates proud of their Alma Mater, and in which we will enlarge the service we are trying to render China.

I hope you will not cease to write to me all about your experiences and can assure you that you are constantly remembered by us. We shall watch your further career with sympathetic and hopeful interest.

Very sincerely yours,

JLS;LM

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TRUSTEES OF
PEKING UNIVERSITY

January 28, 1920
Serial #5.

President J. Leighton Stuart,
Peking University,
Peking, China.

My dear Doctor Stuart:

I received from you on January 5, a cablegram as follows:

"THE LAND IS FOR SALE MUST BE DONE IMMEDIATELY OR NOT AT ALL ONE HUNDRED THOUSAND DOLLARS MEXICAN REQUIRED WILL BOARD AUTHORIZE DRAWING POLITICAL DEVELOPMENTS MAKE LOCAL ASSISTANCE IMPOSSIBLE."

Immediately upon receipt of the cablegram, I cabled back to you as follows; under date of January 5:

"WE ARE TRYING TO ARRANGE THE MATTER
WILL TELEGRAPH WHEN AUTHORITY OBTAINED
WHERE IS LOCATION HAVE YOU ENOUGH LAND
TO ERECT NEW BUILDINGS REQUIRED IF NOT,
CAN YOU PURCHASE ADJOINING PROPERTY TO
ADVANTAGE HOW LARGE IS AREA
DO NOT FORGET GIRLS COLLEGE."
PLEASE TELEGRAPH DEFINITE ANSWER IMMEDIATELY.
WISH YOU EVERY SUCCESS."

I immediately sent out to the Trustees letters asking them if they would authorize me to cable you to 'draw' provided your answer to my cablegram indicated that the site was one which the Executive Committee could pass upon. It was impossible to get a meeting of the Trustees in the short time required; furthermore, I felt it very doubtful whether they would act without knowing from you just what site was referred to by your cablegram. This was particularly true because, from

0861

the report to the Committee on grounds and buildings to the Board of Managers, November 10, there was an indication that you were considering sites within the city. It was the Trustees' definite conviction that we must be sure to take measures to secure a site large enough for the University to establish itself well and to provide for future growth. They mean to build a large and important institution and do not desire to run any risk of being hampered by a site that is too small and unsuited for the purpose. Your letter of December 12 had not arrived at that time nor did it reach here until January 23, from which it appears that the land which you are probably considering in your cablegram was outside the city.

By January 22 I became so concerned at not hearing from you concerning the site, that I secured the permission of the Executive Committee to cable you to draw at sight provided the location which you contemplated was that outside the city. I wanted you to be sure to have the freedom to draw in spite of cable delays if the proposal made was one which we were free to approve, and in order that you might take advantage of the Chinese New Year or other important opportunity. I can see that you might not have realized that your cablegram, which I received on January 5, might have referred to any other land than that outside the city. I sincerely trust I shall soon hear from you that negotiations are increasingly successful and that good progress is being made. We are certainly thinking a good deal about it over here.

Within ten days or so we will have a meeting of the Trustees in which to find out how we can negotiate from some source the loan necessary to finance your draft in case you should draw upon us for the entire amount. While I have no authorization from the Trustees for this statement, I know it is the opinion of some of them and it is my own judgment that we should not regard $100,000 as the outside figure which we would be willing to pay to get the right site. Of course we do not wish to pay more than we have to but the site is so important that we are willing to scale it up, I think, in proportion to other items in order to be sure we get the right one.

I note in your letter of December 12, the information concerning your action with reference to Mr. Burgess and the Department of Social Science. The proposition seems to me to be a thoroughly good one and Mr. Luce has been in cooperation with Mr. Gailey and others at the Princeton end, in thinking the thing through; and the action taken in Peking confirms their ideas and gives us a practical program which I believe will be satisfactory. Mr. Burgess' nomination will be put before the Trustees at the coming meeting.

0862

TRUSTEES OF
PEKING UNIVERSITY

There is one point, however, which it would seem to me to be well to guard; it is a technical point but it is one upon which I have observed that confusion not infrequently comes to pass. The phrase "social sciences" sometimes covers political science, such as history, sociology(both theoretical and practical),anthropology, economics, and the kindred subjects. The confusion is most apparent, perhaps, in the use of the term 'sociology', it sometimes refers to the theories of society and the study of them, and sometimes to practical, charitable work, two very distinct fields of investigation and action. If I am not mistaken, at Columbia University the Graduate Faculty of Political Science includes in its scope the Departments of Politics and Government, History, Sociology (in the theoretical sense), social economy (the study of practical social work and measures of alleviation such as the study of misery and its causes, remedial social legislation, etc.), and economics and finance. You will at once see the difficulty, now that I have suggested it,and I hope this matter can be clearly worked out in a program for the development of the University. It is not clear in my own mind as to exactly what the Departmental divisions should be, but I know we must be careful at the very beginning to avoid confusion because the use of terms becomes historical and may easily misunderstood when later needs develop.

I note the proposal in connection with the stock farm and it would seem to me to be a thoroughly practical proposition.

The propsals concerning the Bureau of Industry seem to me to be thoroughly sound and I think there has been some clearing up in my mind concerning the relation of this to the vocational education - in other words, that the two are distinct and separate programs, though mutually helpful in their common interest. It would seem to me that in connection with both of them we have a wide opportunity, of which we should not fail to make full and distinctive use. For some reason the technical schools in America have the reputation for carelessness if not indifference or hostility to religious matters. It would seem to me a splendid opportunity for us to set the pace in industrial education in China by providing leaders whose Christian qualities would be outstanding. I think that not a few of the Chinese students who come to America and go through technical schools, have caught some of the spirit which is not infrequent here. We must certainly offset those influences.

I shall write you further after the meeting of the Trustees. I am expecting today to go over with our accountant the relation of our accounts to those of Mr. Krause in order that we may have a clear understanding of exactly where matters are. Meanwhile will you inform Mr. Krause that the salary of

0863

Mr. Wolfers will hereafter be provided by the Presbyterian Board. We are endeavoring to work to a policy by which the salaries of the missionary staff of the University will be carried by the participating Boards directly and not as charges upon the budget of the University. The Presbyterian Board has completed the first step in the process by taking on the salaries for Peking University of Mr. Luce, Mr. Wheeler and Mr. Wolfers. Adjustments in the other cases are pending.

I have written to Mr. Foothill and to the Secretary of his Missionary Board and also to Mr. Hawkins but have had no word from them as yet.

With all good wishes, I am

Faithfully yours,

EMH
JL

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Answ'd 1/29/20

TRUSTEES OF PEKING UNIVERSITY
2/25/20

January 28, 1920.

Rev. H. W. Luce,
514 W. 122nd Street,
New York City.

My dear Harry:

Just another note on the Bureau of Industry. I am after L. M. Bocker and he is coming up at China New Year, February 20th, to go into the whole question. Your man Shih was also here yesterday to confer with Burgess and me. Our thought had been that he would go into the proposed school of Social Science. This, however, does not specially appeal to hi, though the Bureau does. I am quite sure he would have been lost to Mission institutions otherwise, and that this is the only appeal that we have. His great desire is to do something for the economic improvement of Shantung. If he comes as one of the Directors of this Bureau, he would be a great help to us in many other ways.

If they allow us to recommend their names to the Trustees, the salaries of these two men ought to be raised among the first items. I think that there is good reason to hope for Bailie's finding this money from sources outside of those ordinarily going to the Boards and with definite names Bailie would be helped in his hunt in various Chambers of Commerce, especially on the Pacific Coast.

Shantung University has appointed a committee to confer with us on coordination of our courses. I have already written you on this subject. They may not be able to get up here until the latter part of next month, but I shall report promptly what develops.

Our new catalog is due from the press today. We shall mail you fifty copies promptly. You will see that Mr. Reinsch, Julean Arnold, and others concerned receive copies.

Very sincerely yours,

JLS;JM

0865

TRUSTEES OF PEKING UNIVERSITY
2/25/20

Stuart 1/29/20

January 28, 1920.

Mr. Joseph Bailie,
2459 Ashby Avenue,
Berkeley, Cal.

Dear Mr. Bailie:

You will be interested to know that I have been following up your suggestion about Rocker and that he is coming up to Peking at the China New Year, February 20th, to interview us about becoming Secretary for the Bureau of Industry. I also have in view a splendid Chinese in Tientsin who seems admirably qualified. With these two men to begin with, and perhaps later on your man Sun to undertake another phase of the work, things are looking rather hopeful.

You ann render your best service right now, as I see it, by undertaking to interest people at home in financing the Bureau with a special view to the salaries of these two men. Of course everything will have to be tentative until they will allow us to recommend their names to our Trustees, and until the Trustees will have elected them. As we have no word as yet regarding the attitude of the Trustees to the whole proposition, anything you did would have to be only preparatory. You will doubtless keep in touch however with Mr. Luce, as he will with you.

The more I think about this Bureau, the more I feel that it will create so much good will and interest in the University that even in dollars and cents it may prove a good investment on the field. This is entirely apart from the support which it would bring in America.

With best wishes,

Very sincerely yours,

JLS;JM

0866

TRUSTEES OF
PEKING UNIVERSITY

February 18, 1920
Serial #6.

President J. Leighton Stuart,
Peking University,
Peking, China.

Dear President Stuart:

May I comment in this letter on recent actions in the Minutes of the Executive Committee of the Board of Managers of the University of December 10 and January 2, and actions taken by the Trustees of the University on February 9.

Dr. M. S. Hopkins is approved as a member of the Board of Managers.

The action on the death of C. D. Ogilvie is noted and I shall transmit to the members of the Faculty in this country, your account of his illness and death.

Formal action has been taken approving the authorization for your draft upon us. We have not yet, however, been able to negotiate the necessary loan to meet this draft because a condition of financial stringency is developing. I trust we may be able to do it somehow. In the meantime, may I ask whether there are any items of property which the University holds, which may profitably be sold at no disadvantage to the University or to the Methodist interests which may be in that corner of Peking in the future which would reduce the amount necessary for you to draw? The condition of the rates of exchange might make it almost more advantageous to sell property there rather than to negotiate drafts here and then for us to have to pay interest upon the loans necessary to meet the draft. I of course do not advocate the selling of any property unless it seems the wisest thing for the entire program of the University to do so; and if none should be sold, we will of course meet the emergency the best we can, but it is a consideration worth looking at.

0867

I note incidentally that Mr. Krause has apparently not drawn fully on the authorization of $25,000 for the property account which we gave him several months ago. I think he is wise in not drawing to the full extent of that amount, for the reason that it is less expensive for him to pay interest even at seven or eight percent upon a loan negotiated there than to lose the amount which would be lost in negotiating exchange. If any mortgage adjustments seem possible, which will help matters temporarily pending improvement in exchange and increased resources in our Treasury here, I am sure you will be alert to make them.

Mr. George T. Scott has been coopted as a member of the Board of Trustees as he is one who will be handling steadily the administration of the Presbyterian Board in connection with union universities.

The following action has been taken with reference to the nomination of Mr. Burgess:

> "VOTED: That we approve the nomination of John S. Burgess as Professor of Social Science in Peking University and of the development of the Department of Social Science to be known as the Princeton School of Social Science, provided that the support of this Department can be suitably arranged for, with the Princeton group interested; and that in pursuance of this action, the Chairman of the Executive Committee, the Vice-President and Secretary of the University be instructed to confer with Princeton and with Mr. Burgess, and to draw up a complete plan for this arrangement and submit it to the Trustees for action at the Annual Meeting or thereafter."

We assume that some provision will be made for carrying Mr. Burgess on funds to be raised in connection with the Department as there is at present no fund available which may be used for his salary. However glad we would be, and I know we would, to take over the development of such a Department ourselves, it is not possible for us to do so at the presenttime; and since it is opportune for Mr. Burgess to undertake that work, we hope he will be able to find the resources necessary to carry it on.

There are one or two further items with reference to that Department that seem to be in our minds. The first is, that in the development of the Department, the control of the curriculum of its relationsto work within Peking City and of its personnel should be in the hands ultimately of the University authorities. The University must direct and control

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it and the understandings concerning finance and personnel, and the program for the development of the Department in connection with the Princeton interests must be perfectly definite and clear. We must be sure to have any embarrassments and perplexities come at the beginning rather than in the middle.

Mr. G. B. Barbour has been approved as a member of the Faculty and we are looking to the London Missionary Society to accept him as their representative, negotiations to that effect being now under way.

We are still in considerable perplexity concerning the support of Mr. Joseph Bailie but are endeavoring to handle it. I trust I did not slip up in properly conveying to you the action of the Trustees, that our acceptance of him as a member of the faculty was conditional on the finding of his support outside of the income of the University.

An action has been taken upon the experimental stock farm, identical with the first action upon that subject in the Minutes of the Executive Committee of the Managers of December 10. I think I have no"reservations" with reference to the enterprise except the question of the American personnel. I am not sure that Mr. Gordon would want to undertake the entire responsibility of selecting a manager and other American instructors, all by himself. I wonder whether it would not be advisable to create some advisory committee of experienced agriculturists here, such as members of the Faculty or the Presidents of some of the agricultural colleges who might be of assistance not only in furnishing ideas but in keeping the thing in good balance. I should like, also, to raise the question whether the men who are to go out, go out as missionaries of some Board or as contract teachers and how far any responsibility comes, or should come, upon the Board of Trustees with reference to this personnel. I am hoping, of course, that Mr. Luce will be able to keep in rather close touch with Mr. Gordon and advise him with reference to the development of his work at this end of the line.

Although no action has been taken of a definite kind with reference to the Bureau of Industry, we are very definitely interested in it and think there is the germ of a very valuable conception. The provisions suggested by the recommendation in the Minutes of the Executive Committee of the Managers of December 10, I think are thoroughly sound but it remains to be seen whether the rapidly expanding ideas of Mr. Bailie can be made clear and definite, and kept within the limit of definiteness and practicability. As I wrote you in my last letter, there seems to me to be a distinct line between the Bureau of Industry as originally outlined and a Department of Vocational Education

0869

which would give courses in technical, industrial processes. Mr. Bailie has recently sent us an elaboration of his proposal which includes provision for extended industrial training. Mr. Bailie has at San Francisco come in touch again with Professor Woodworth who visited the Universityof Nanking in 1918 and was very much interested in the Entomological developments in connection with silk culture there. Professor Woodworth seems also to have developed a complex and extended scheme for an industrial university which Mr. Bailie now accepts as his own and desires Professor Woodworth to become associated with him in the development of the scheme at Peking University and suggests, if the matter is approved, we request the University of California to release Professor Woodworth for two years for this purpose. I confess that I have somewhat the feeling that Professor Woodworth's mind operates in somewhat the same way as Mr. Bailie's, with more detail perhaps but with quite as much imagination. I am asking Mr. Bailie to send you a copy of the industrial university scheme as worked out by Professor Woodworth. We are asking Dr. Smith to confer with Mr. Bailie in San Francisco in the future, as Dr. Smith happens to be going to the Pacific Coast.

I have a suspicion that our refuge in the matter will be steadily to ask the Board of Managers to provide us with definite recommendations, as of course should be done; but we want you to feel that we are at one with you in the endeavor to make the scheme practical and effective though we feel we have not so much wisdom about it as you must have.

The Vocational Training matter has come to a head with the discovery that Mr. Vincent can be sent out to China, probably in the fall of this year, and that the Presbyterian Board are ready to assign him to their North China Mission. As it seemed wise to develop this item in connection with the general financial program of the University and as Mr. Vincent has stated that he already has some support in sight from Mercantile firms for the canning enterprise, the following action has been taken:

> "VOTED: That we elect the Rev. H. S. Vincent, D.D., Professor of Vocational Training of Peking University, provided arrangements can be made for his support and that of his work, and subject to the approval of the Board of Managers."

There is an element involved in this item which gives me considerable concern. Vicent's mind has been expanding with the conception of an industrial vocational school, dealing with instruction in a number of industries. He states that the firm whichhas been helping him in his work in Siam is ready to furnish the salary of one man for five years and

certain of the chemical and other supplies used in canning, and to introduce him among other canners and industrial machinery manufacturing concerns in this country. He states further that this firm will expect him to be in charge of the enterprise for which they furnish funds and I think that he anticipates that this would mean that eventually he would become Dean of such a school. I am far from clear, however, that it is wise to make anybody, even prospectively, the Dean of a school when the entire matter is somewhat experimental. I do not like the idea that the support of a man comes from a particular source should be a determining factor in the placing of that man in a position of responsibility. I have no grounds for not having full confidence in Mr. Vincent but I do not like the principle. It is the thought of the Trustees that if Vincent will go out as an instructor in vocational training and see the thing works out, it will then be time to consider whether he or some one else - for more men than he will have to be associated with the enterprise - shall become Dean of the school. It would seem to me that the practical action for the Managers to take, would be to work out a scheme for a Department of Vocational Education distinct from the Bureau of Industry and then to show within that Department various sub-divisions which might be developed and which would be helpful in meeting the needs of China and only one of which was in Mr. Vincent's particular field of canning or spinning.

Such a Department might include training in Animal Husbandry, in Agriculture, in Civil Engineering, in Business, Finance and Administration, and in various industrial processes. Do you think that this would be a practicable way in which to handle the matter? I have no objection, of course, to Mr. Vincent's being in charge of such industrial training as he is himself actually able to carry out and with such supplies and backing as manufacturers here may be able to give; but I do not think it ought to be presumed to give him charge over a school until we really find what that school includes and should involve. I hope I have said nothing that would give you the impression that I do not heartily approve of Mr. Vincent and of his coming into relation with the University; but I am so anxious that we should do nothing to cause embarrassment later on when we can prevent it now.

A letter from Mr. Hawkins tells me that he has written to Mr. Stedeford concerning Mr. Foothill but neither he nor I have had any definite word and I, in fact, no word whatever from Mr. Foothill.

No action has been taken upon the matter of style of architecture for the University buildings. I think we here would be sympathetic with the use of the Chinese style and in my personal judgment it would be worth some extra expense. I do not know how much extra expense is required but presume we

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shall hear when Mr. Murphy sends to us the revised estimates of cost which he has made after being in Peking.

I note what you say in your letter to Mr. Luce concerning the provision for the vacancy caused by the death of Mr. Ogilvie. I think that the Presbyterian Board, if the right man could be found, would be prepared to fill the vacancy immediately. I think it is barely possible that some man might be found on the field who already had experience, who could be taken over for that work - that is, some man among the Presbyterian Missionary force. I have no doubt you have canvassed that possibility.

I think I see no particular embarrassment in Gordon's return in spite of Mr. Scott's feeling on the matter. If the thing is done properly, I don't think it will mean that Mr. Gordon will have very much opportunity for relaxation.

At the present time we are facing a slight difficulty in getting enough funds in hand for the current budget of the University inasmuch as funds have not yet come in from the Boards on the basis of the $3000 atyear at the two for one arrangement. I trust we can adjust this speedily.

We are also endeavoring to see that the members of the Faculty now on the University budget are transferred to Board budgets. In the case of Mr. ~~Tilbert~~, that has become an accomplished fact, as I wrote you; The others have not yet been decided. Dr. Smith has written to the Southern Presbyterian Board in the hope that they would contribute your former support to the University as their share, perhaps, in the larger educational interests of China; but an unfavorable reply has been received. You will be interested to know that I find a distinct feeling on the part of many people from whom I would not expect it, that Peking University is a unique and exceedingly important educational development in the Far East. This conception crops up again and again in various directions quite outside of the Board of Trustees or those who are immediately concerned with the University. I sincerely trust that this growing feeling will bear good fruit when the time comes for us to appeal for more funds.

We should have been glad to have had some information from you concerning the land matter in reply to my cablegram; but I am relying on your judgment that cablegrams were not necessary though we are all very much concerned about it. I am trusting that the negotiations have been successfully made for some property and that the stimulus of that achievement may soon be felt all along the line.

With cordial good wishes and prayers for your strength and support in these most interesting and important days, I am

Faithfully yours,

FMN Secretary

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PEKING UNIVERSITY

PEKING, CHINA.

February 18, 1920.

TRUSTEES OF
PEKING UNIVERSITY
3/22/20

Dr. Eric M. North,
150 Fifth Avenue,
New York City.

Dear Dr. North:

I have your very important letter, Serial 4, and have noted the various items with keenest interest. I could not ask more active and progressive support than that made evident by this letter.

Regarding Dr. Robinson of Chicago, we on the field did not see our way clear to doing any more than we had, because any financial and other arrangements would have to be worked out by the Trustees in consultation with him. We have no funds and no authority. However, we knew that his own and Mr. Luce's contact with McCormick Seminary and with Madame McCormick might lead to possible arrangements which would occur to Mr. Luce as readily as to us. I fear that in this particular case his recent marriage may make it cease to be a practical issue, but as a guiding principle I hope you and the others at home will always feel entirely free to make any arrangements that seem to you desirable or feasible on lines that have been suggested by us or which you have had evidence would be acceptable to us, without feeling any hesitation about our objection to any undue exercise of authority. What we all want is to get the work done, and to have the University secure every possible assistance toward realizing its utmost efficiency. And with the mutual confidence which seems to be developing the Trustees in conference with Mr. Luce will find us ready to welcome and approve of anything that in your combined judgment will help toward that objective. The same applies to the case of Mr. Vincent. We did not know that the Trustees would care to embark upon so radical an undertaking as his appointment would contemplate, nor did we know that the Trustees would care or would be able to finance this. We therefore left it to you, merely indicating our own advocacy of the establishment of such a technical school and our conviction that Mr. Vincent was qualified to promote it. I hope the action you anticipated was taken by the Trustees and that Mr. Vincent has been already appointed. He will find a very hearty welcome here. I have already referred in letters to Mr. Luce to the possibility of Mr. George Davis being able to interest the shoe manufacturers through his own father-in-law. This together with the contacts Mr. Vincent has, ought to result in insuring the financing of the enterprise in its initial stages. If not self-supporting later on I think we could secure Chinese money for its maintenance after the initial cost has been provided.

I have noted with interest your attempt to secure my salary from Dr. Chester. It would be a great personal gratification if my church were willing to take this part in our University,

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as you can readily appreciate. In the letter from Wheeler he raised the question of my being supported by some Methodist Church or individual. Bishop Lewis thinks that this could be done without raising any question of my ecclesiastical relations, and suggested that some strong Methodist center such as Cleveland or Detroit might be induced to undertake this item, thus giving me access to friends who might be cultivated in that locality. I am ready for anything that will ease up the current expense problem.

There is to be a meeting of our Executive Committee tomorrow and you will receive the results of that through Mr. Gleysteen. I should like to comment on the action which will probably be taken regarding Mr. Carleton Lacy. His health is in such a condition that he ought not to be forced to face the decision as to his future until he has had sufficient time for rest. After this the matter can be taken up at home through Bishop Lewis who fully understands the supreme importance to Methodism in North China of putting a thoroughly first class man into the School of Theology. He is also quite aware of the need of furnishing a strong man in the present depleted condition of that department. Frankly this is the most serious weakness in the institution. We must somehow improve the personnel or we cannot expect our own students to be willing to study in it, or make any appeal to those in other sections.

I am so glad that Bishop Lewis, Drs. Goucher, Gamewell, and Bowen will all be in America soon and trust that you, as well as Luce and Wheeler, can get in touch with them. They will be able to report the situation here more fully than it is possible to do by writing.

We are daily hoping for final news regarding the land deal. It is now being hung up by one wealthy man, who unfortunately owns the strip bordering on the stone road which would be our outlet. Friendly officials are trying to bring him to terms, but we have no final word yet.

I must stop now to take Dr. Gamewell out to see the sights.

Very sincerely yours,

J. L. Stuart

JLS;LM

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Enc
Stuart 3/18/20

February 18, 1920.

TRUSTEES OF
PEKING UNIVERSITY
3/22/20

Mr. John W. Hoffman, President,
Ohio Wesleyan University,
Delaware, Ohio.

Dear Dr. Hoffman:

I venture to write you about the possibility of Miss Emma Konantz continuing with us for one more year. She has been of the greatest assistance not only in her teaching, but in her personal relations with the students and in her enthusiastic, sympathetic interest in all that concerns the welfare of our little institution in these days of small beginnings.

She has given us to understand that she might consider staying one more session if she could be released from her own institution. I cannot but feel that the assistance she would be to us justifies the request we are making. Trusting that we may hear favorably from you, believe me,

Very sincerely yours,

JLS;IM

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TRUSTEES OF
PEKING UNIVERSITY
3/27/20

Encl Sheets 2/18/20

February 18, 1920.

Rev. H. W. Luce,
514 W. 122nd St.,
New York City.

My dear Harry:

I have your letter of January 15th, and have noted with interest the progress that is being made. I do hope that the Trustees acted favorably regarding Mr. Vincent, whose nomination as professor had been made, I thought, by the Managers some months ago. In any case, they have been in the fullest sympathy with the plan to get him here and I have referred to the matter in more than one letter which you will have received since your last writing. Our embarrassment in such matters is of course the impossibility of handling the financial end, not only of the man himself, but of all that is implied in taking him on our staff. In this special case I note with delight that Dr. Taylor's church in Rochester is interested in him and that a chemical concern in Newark is willing to finance his assistant. There will be a meeting of the Executive Committee tomorrow, at which time a formal recommendation will doubtless be made.

I shall try to look after the matter of the mailing list and send one on to you as soon as possible.

I am enclosing copies of letters to Dr. Wickes and a Mr. Symes of Evanston which explain themselves. It might be worth while for you to communicate with the latter.

You will be delighted to know that the East Asia Conference meeting of the Methodist Church, which has just finished its meeting here, unanimously adopted the recommendations of its educational committee that the Methodist Church confine its University work to the four institutions with which they are already connected, in Foochow, West China, Nanking and Peking, that each of these institutions develop a junior college or Yu K'e, and that in addition to these there be only a limited number of Yu K'e approved. Informally they specified Tsinan as the only one in this section. With this authoritative action from the Methodist Church, we are fully authorized to go ahead with ours as soon as the two years agreed upon are ended, which will be in the beginning of 1921-22 session. We are planning to issue a general catalog this spring which will announce this fact.

Dr. Goucher has been in Peking through this Conference and the wonderful Program Conference which preceded it. I have had several conversations with him and he seems deeply interested in our institution. I believe it would be well worth your while to get in touch with him as soon as possible after his return home. He is sailing from Japan the end of this month. He wants

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you and Wheeler to visit him at his country place just out of Baltimore some week-end. You might communicate with him suggesting a time when you can run down. One matter of special interest to him is the development of higher educational institutions over China. He is much concerned about the Shantung Christian University and will tell you what a number of us have come to feel to be the wise course regarding it. Bowen also is sailing in a few days for America, and you will find it worth while to work with him. To my mind it is primarily a Presbyterian problem. I doubt if your Board is in a position to build up a real University in Shantung and to do its part by Peking. It seems to me that it ought to be one or the other in a thorough-going way, and of course the case for Peking if the question is put on such a basis, outweighs that of Tsinan. It would be easier to work Shantung from here with the pull of the capital and the release of energy generated in this city than from the capital of Shantung. The committee I spoke of are coming up the latter part of this week, and I do not think we are to agitate anything except in so far as with their approval. But Dr. Goucher can state the general argument in what seems to me a reasonable and cogent way. I believe that looking at Christian education as a whole our impact on the life of the nation, and especially upon its intellectual life, ought to be very much greater by having a thoroughly first rate University in one place rather than attempting to maintain two, with neither one adequately provided for.

You will also find it well worth while to try to secure a conference with Bishop Lewis, who is thoroughly alert to the importance of Peking University in the great Methodist program for advance. He comes fresh from Peking and I have found him most sympathetic with our problems. Both Dr. Goucher and he ought to be able to suggest names for cultiation and may be able to secure visits to such parties.

Yours as always,

JLS;LM
Enc.

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燕京大學 盔甲廠 Office of the President

PEKING UNIVERSITY.
K'uei Chia Ch'ang
PEKING, CHINA.

TRUSTEES OF PEKING UNIVERSITY
APR 27 1920

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Dear Dr. North,

Yours of Feby. 18 (Serial #6) is just in today. I shall send a short reply to catch the next Empress. The general effect of the letter is to strengthen the pleasant conviction that you at the other end and we out here are thinking very much alike and that the issues that cause hesitation or perplexity would be entirely cleared up and agreed upon if we could explain in detail.

The land purchase is most aggravating: One well-to-do gentryman is holding it up. Several influential and kindly disposed officials are using their good offices, even preparing to make him an official or get the President to give him a Chia Ho decoration! At times it has repeatedly seemed to all concerned that the deal was about to be put through. Rest assured that all possible is being done and

that I shall cable at once on reaching a finding ~~settlement~~.

I fully share your ideas regarding Mr. Bailie, but trust that our men on the coast will be able to direct his fine zeal & vision into sane efforts. If so, he can serve us better at home than out here.

✓ Bocker has definitely accepted our invitation to the Industrial Service Bureau (the name we have adopted from your happy use of it), subject to approval of the Presbyterian authorities and of course our own Trustees. I feel confident that apart from his direct work he will save us many times his cost when it is time to be in construction. We shall deal with one suggestion of his along this line in our next Exec. Com. meeting.

✓ It is interesting to see that your thought regarding Mr. Vincent was in harmony with ours. I wonder how he will like our proposals!

✓ We take it that the buildings are definitely to be Chinese style, according to action in N.Y. City, endorsed & approved in Peking.

✓ Things are going smoothly here & the prospects are thrilling. Very sincerely yours, J. L. Stuart

PEKING UNIVERSITY
K'uei Chia Ch'ang
PEKING CHINA
APR 27 1920
Office of the President
北京大學 校長辦公處

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燕京大學

PEKING UNIVERSITY

PEKING, CHINA.

February 21, 1920.

Dr. Eric M. North,
150 Fifth Avenue,
New York City.

TRUSTEES OF
PEKING UNIVERSITY
3/27/20

Dear Dr. North:

Following up my letter of the 18th, there are some further items requiring attention.

The item for secretary, $1800.00, in the budget, was intended for me, and not for Mr. Gleysteen. It is very pleasant to know that a suitable person is probably in process of being secured. My thought would be that she should come to China in time to enter the Language School next autumn and spend a year in study, with the hope that she would plan to stay with us more or less permanently and be able to handle things directly with the Chinese. A knowledge of the language would also tend to make her think of this as a permanent position. There is another possibility here for helping for one year, as well as assisting in our domestic problem if we keep house after this session. May I ask, therefore, that you cable if the lady is definitely engaged, and the date on which she plans to sail. This will have some effect on our arrangements, though in any case it would be worth while to send out one of whose fitness you were convinced.

I am enclosing a batch of resignations from the faculty of Yenching College. Our Executive Committee suggests that these be accepted and that with the exception of Miss Crane they be appointed to the faculty of Yenching College, or as we prefer to call it officially, the College of Arts and Sciences for Women. Miss Crane feels clear that her best work could be done as principal of a secondary school maintained by the American Board as a feeder to the College. As I think she is probably correct in this opinion, the simplest plan would be to accept her resignation and make no re-appointment. She will doubtless appreciate a line from the Trustees in recognition of her very fine record thus far.

I cabled yesterday in code, the translation being as follows: "We heartily approve of the appointment of Vincent; we approve providing all expenses be assumed by special funds two years Woodworth. We advise at present confining ourselves as much as possible to industrial bureau and developing concrete industrial plants. Harry or Reginald advises your coming to Coast; splendid opportunity presents itself. Please communicate this by wire to Bailie."

I must apologize to the Trustees and to Mr. Vincent for our apparent indifference to his case. I was confident that we had taken formal action regarding him, as were others, but we have gone carefully through all our records and find that this was

never done. We hope, however, the cablegram was not too late, to secure him, and the support which Mr. Luce implied was in a fair way of being enlisted. I should have cabled earlier, had I not been under the impression that formal action had been taken, and was also aware that references had been made in letters you will have since received to our hope that George Davis on arriving can assist in getting the backing for Vincent. We have also been waiting for days to cable news that the land had been secured, and I thought we could do it all at once.

The cable also refers to Bailie's proposed industrial university. He asked me to cable whether or not we could approve of his scheme. The Executive Committee talked it over quite fully and agreed that the presence of Dr. Woodworth, especially with our important experiment in animal husbandry and the type of farming that would be related to this, would be most desirable. We also want to capitalize Mr. Bailie's own enthusiasm and publicity value, to say nothing of the fact that while often attempting visionary projects, he has another quality of the seer in seeing certain very practical things. I am enclosing a copy of a letter just written him. With the interest he is able to create, I think Luce or Wheeler could visit the Pacific Coast to good advantage this spring. Is it not probably true also that the East is so absorbed with the rehabilitation of Europe and the Western States so much more concerned with this side of the Pacific that any industrial projects would find a heartier response there than in the East? These considerations, together with the help that Sidney Gamble might render, and a hope of getting the University of California behind our enterprise, have led to this suggestion. You are doubtless dealing with Bailie along somewhat the same lines.

The case of Mr. Foster is related to the subject discussed above. He is sailing from Shanghai on the Equador March 27th. Our present thought is that he be made Dean of a School of Mechanical Engineering. As a member of the American Association of Mechanical Engineers and a recognized authority in certain lines such as manufacture of machine tools and cotton milling machinery, he would have easy access to the members of that association. These include some very rich men, like Mr. Swasey. Mr. Foster could possibly attract interest in quarters hitherto furnishing little support to foreign missions, and his feature of our prospective development might interest very rich men such as Henry Ford to give in large amounts. He will communicate with you promptly on his arrival and you may care to have a letter waiting him when he arrives, in care of the steamship company. He could also be reached through Mr. Bailie or Gordon. He is to make an important address in Cincinnati and it might be well for Luce or Wheeler to be on hand in order to secure the introductions which that might make possible. He is also attending the Trade Conference in San Francisco about the middle of May, which would open up other possibilities, especially as Julean Arnold will also be in attendance. Apart from the financial benefit and the fact

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that Mr. Foster could probably secure all necessary equipment either as gifts or on very advantageous terms, there is a big educational opening for this course. The various attempts of the Government schools seem to have fallen down, and the present political chaos will seriously affect government education in the immediate future at least. Direct conference with Mr. Foster himself will help to make these arguments more clear and cogent. The possibility of such an enterprise on our own campus inclines me to feel that if we can add twenty-five to fifty acres to our present amount it would not be amiss. I am asking Mr. Foster to have ready on his arrival estimates of the initial cost, annual budget, staff, and so on, for the proposed School. As Mr. Foster's salary in his recent position ended on January 1st, he will find himself rather short of funds on arrival, and it would be almost a necessity that he be appointed with salary to take effect soon after his arrival in the States. If the Trustees could see their way clear to letting this slightly antedate his appointment it would ease things up for him. There will be little danger of his attempting to exploit us to his own advantage, and he is apparently in the habit of thinking very little about making money for his own sake.

Let me say again how delighted I am to have the abundant evidence of your capable and energetic promotion of University interests, which the letters recently received have brought. With harmony and daring plans in America and the thorough-going unity which has marked all the actions taken by the Board or Executive Committee on the field, we can certainly thank God and take courage.

Very sincerely yours,

J. L. Stuart

JLS;LM

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Enel Stuart 2/21/20

February 21, 1920.

TRUSTEES OF
PEKING UNIVERSITY
3/27/20

Prof. C. W. Woodworth,
University of California,
Berkeley, California.

Dear Dr. Woodworth:

It is with great pleasure that I have heard through Mr. Bailie of your willingness to return to China and spend two years with Peking University. Knowing of your splendid record in Nanking, it is a great joy to have the hope of seeing you here. This is especially the case in view of the special problems connected with the agricultural experiment station in which you could furnish expert advice. You have doubtless come in contact with our Mr. Gordon, who will take up details along this line with you.

I cabled yesterday to our Trustees and am writing Mr. Bailie also as to the arrangement which we hope can be worked out.

With cordial regards, believe me

Very sincerely yours,

JLS;IM

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February 21, 1920.

TRUSTEES OF
PEKING UNIVERSITY
3/27/20

Mr. Joseph Bailie,
2459 Ashby Avenue,
Berkeley, Cal.

Dear Mr. Bailie:

Your letters on arrival in America have been duly received, including the one written on January 18th and the enclosures regarding the Industrial University. I am so glad that you and Dr. Woodworth have come together and are planning such far-reaching efforts. I called a meeting of our Executive Committee chiefly to consult about your proposition, and cabled to New York, asking that the message be telegraphed you. In effect the message was that we advise confining ourselves for the present to the Bureau of Industry and to the development of concrete industrial schemes. Our fear is that in undertaking so comprehensive an enterprise as is described in the pamphlet you have furnished, your own time would be occupied with a multitude of details and the whole movement would involve such an outlay of funds and so extensive an organization that it would be difficult to secure any immediate results in the near future. If we can secure Bocker and a competent Chinese and begin investigation of Chinese economical and industrial problems together with the advocacy of one or another enterprise based largely upon the data thus secured, and assisted in development and distribution by the Bureau, it seems to be more feasible as a line of progress. The cable asked the Trustees to appoint Dr. Woodworth to us for two years, provided his support could be secured from special funds. We would be greatly delighted to have him on our staff, and are quite conscious of the great advantage his presence would be. I also suggested that Luce or Wheeler make a trip to the Pacific Coast and follow up the interest that you and Dr. Woodworth are doubtless creating. That might lead to the financing of the Bureau and of certain industrial experiments which would be the beginning of the Industrial University in your mind and his. I might say that we are hoping to have Mr. Vincent develop tanning and leather products, and Mr. Frank Foster to organize a School of Mechanical Engineering. The latter will be in San Francisco in April, and will doubtless get in touch with you. Meanwhile you of course know of Gordon's plans.

I don't want to get in too deep at the beginning with a variety of new undertakings. However, it is delightful to know of your vigorous planning and I feel quite sure that in consultation with the others across the water, wise and progressive plans can be promoted and put into effect.

I am writing Dr. Woodworth a brief line of welcome.

Very sincerely yours,

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Stuart 3/27/20

February 23, 1920.

TRUSTEES OF
PEKING UNIVERSITY
3/27/20

Rev. H. W. Luce,
514 W. 122nd Street,
New York City.

My dear Harry:

Since writing you on the 18th, I have received another letter today from you, written January 16th, and dealing chiefly with the Yu K'e issue. You will note what I said in the previous letter. As to whether Peking Academy maintains its Yu K'e or not, I do not feel that we here can agitate the issue. The element in the Methodist Mission and its Chinese constituency which have contested so strenuously against our having a Yu K'e are feeling rather sore over the action of the East Asia Conference. They feel that they have lost on every one of their contentions and are convinced that they must maintain their own course for religious considerations. We shall issue a catalog this spring advertising our plan, and I hope to make this course one of the strongest features in the University. As we develop vocational courses in the Pen K'e it will be an obvious advantage to students to have their preparatory work done with us, and I think these considerations, together with the financial burden the Methodists must face in maintaining theirs, will lead them in time to discontinue it. But Dr. Lowry has been so helpful and fine-spirited in other ways, that while he is on the spot I should not want to hurt him or arouse the old controversy, even though I felt it would be of any use at present. I think that we are ready to go ahead without undue anxiety, though I wish that the educational ideal which you describe and which I thoroughly endorse were in effect now. Possibly Dr. Goucher and Dr. Gamewell in conference with Methodist Board secretaries can reach a decision on denominational grounds which will bring relief.

I am enclosing a letter from Mr. Williams and a copy of my reply. Had it occurred to you that Mr. Ferris, who was formerly a member of your Shantung Mission, would be a possibility for the School of Journalism?

Mrs. Frame is sailing on the Nile from Yokohama March 9th. Her San Francisco address is c/o Dr. J. K. Browne, Hotel Sussex, 701 Sutler Street, San Francisco. She will be ready to join with you in whatever ways seem best, avoiding needless reduplication of office work and so on, while keeping the Women's College as detached as may seem best for promotional reasons.

You will be glad to know that the American Board Mission here voted to ask the home board to put down two millinn dollars as its recognized share in the University. This may be of help directly as well as in its effect on the other boards. The more I think of it, the more I feel that the Presbyterian Board must

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squarely face the question of developing almost unaided a thorough-going University in Shantung while doing its full share by Nanking, and Peking, either of which places are easily accessible to students from Shantung.

I hope it will be possible to get a large sum from the Hall Fund. You doubtless have this in mind. You have made no reference to Dr. Downey. He ought to be able to do something for us, and seemed very much interested. If you approve of the idea of asking him to return, you know the Managers have already taken action in favor of it. It may be however, that he can help even more at home. Dr. Goucher thinks that although it seems impossible to get direct help from the Rockefeller Foundation it would be quite possible to secure this by an indirect process. When you and Wheeler have your visit with him you might take this up.

I regret to report that Dr. Wolferz has had his sputum examined and there is evidence of T.B. germs. He is going off to Kalgan for a complete rest next summer, and we hope that this may cure him entirely, but it accentuates the importance of getting Derry, of whom I wrote you, to come out for a year in the event of Wolferz having to stay longer than the summer, or to give up full work next session.

I note with much satisfaction the appointment of yourself, Wheeler and Wolferz as completing the Presbyterian quota of six members on the University faculty. Even with the loss of Ogilvie, when Bailie and Vincent are included, you will have seven men, and if Mrs. Ogilvie is retained, one more name added. The other two are of course Corbett and Gordon. The present Methodist quota includes Dr. King, Walter Davis, Gibb and Dr. Hobart, the last named being only for a minor portion of his time. The A.B.C.F.M. have Wilder, Porter and Galt, and the London Mission Tayler, Evans, ~~and Liggin~~, with Dr. Stuckey for half time at present, this to continue until the summer. They would like Dr. Studkey to continue permanently with us for half time. I wonder what your view would be. We scarcely need a physician even for this amount of time at present, though we ought to look forward to having one resident on our new site. I thought we might see how Dr. Stuckey succeeds in helping various student activities and religious work before making any further suggestion.

Very sincerely yours,

JLS;IM

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燕京大學 盔甲廠 **Office of the President**

PEKING UNIVERSITY.
K'uei Chia Ch'ang
PEKING, CHINA.

February 23, 1920.

Rev. W. R. Wheeler,
c/o Dr. Eric M. North,
150 Fifth Avenue,
New York City.

My dear Rex:

A few minutes ago I had your letter of January 17th, and have read it with keen interest. I am writing Dr. North with regard to the arrangements for my salary.

Bishop Lewis thinks it quite possible to have this secured from Methodist sources in some large center like Cleveland, without involving my ecclesiastical position. I cannot but feel that it would be somewhat artificial and might be misunderstood if I actually joined the Methodist Church. I am willing, as I wrote Dr. North, to leave the matter to you at home to do as you think best.

As I have written Dr. North and Luce recently at considerable length, I shall not go over the same ground with you. But we have a great task to work away at.

Very sincerely yours,

J. L. Stuart

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